

IMPLEMENTATION PROGRESS AND RESULTS REPORT (IPR)



A. Report summary and proposed actions

Report Data

Project name:	BUILDING CAPACITY FOR INCLUSIVE SERVICE DELIVERY (BCISD)		
Project code:	P-SD-IBD-006		
Country	Sudan		
Sector:	General Health		
Environmental categorization	3-Low E&S risks and		
Report type:	Date of report: 03.06.2022	Mission: DESK SUPERVISION 0003	
		From: 31.03.2022	To: 31.03.2022
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Project Data

PROJECT FINANCING in (UAC)					
Financing source/instrument		Foreign currency	Local currency	Total	
A.D.F.	ProjCycleGrant	12,110,000.00	15,880,000.00	27,990,000.00	
GOVERNMENT	ProjCycleGrant	0.00	3,110,000.00	3,110,000.00	
TOTAL		12,110,000.00	18,990,000.00	31,100,000.00	
PROCESSING MILESTONES (bank approved financing only)					
Loan Number	Date approved	Date signed	Date of entry into force	Date effective for first disbursement	Disbursement deadline
2100155029468	25.03.2015	28.04.2015	28.04.2015	29.09.2015	31.12.2022
LOAN AMOUNT (in UAC)					
Loan Number	Net loan	Approved (UAC)	Signed (UAC)	Cancelled (UAC)	Net Loan (UAC)
2100155029468	27,990,000.00	27,990,000.00	27,990,000.00	0.00	27,990,000.00
TOTAL		27,990,000.00	27,990,000.00	0.00	27,990,000.00
DISBURSMENT STATUS at supervision date (in UAC)					
Loan Number	Disbursed to date	Disbursed to date (UAC)	% Disbursed to date	Undisbursed to date (in UAC)	% Undisbursed to date
2100155029468	15,393,249.87	15,393,249.87	55.00%	12,596,750.13	45.00%
TOTAL		15,393,249.87	55.00%	12,596,750.13	45.00%
Executing and Implementation agencies					
Borrower	GOVERNMENT OF SUDAN				
Guarantor	GOVERNMENT OF SUDAN				
Executing Agency	GOVERNMENT OF SUDAN				

Performance status

Progress towards development objective			
Rating on Development Objective (DO)	Performance rating		Summary of key findings
	Current	Previous	
	satisfactory	satisfactory	

			Sudan. The political situation resulted in the Bank suspending all disbursements in and to Sudan and this has further affected the implementation of project activities most especially those that are procurement related. It is expected that the project can still achieve most of the end-targets set for all its outcomes and outputs if the political situation is resolved and disbursements reinstated.
Implementation progress			
Rating on Implementation Progress (IP)	Performance rating		Summary of key findings
	Current	Previous	<p>Previous The overall implementation progress had picked up after an initially slow start; however, the COVID-19 pandemic and associated disruptions like the lockdowns both nationally and internationally greatly impacted on the pace of implementation of various activities especially civil works and importation of goods (equipment). The current political turmoil further complicated matters and resulted in the Bank withholding all disbursements in and to Sudan. The very high inflation rate in Sudan and associated price escalations are further causing difficulties. The overall status of physical project implementation is now under 50% with a disbursement rate of 50.92%.</p> <p>The project has therefore been red flagged for low disbursement and so there is therefore need to expedite implementation of project activities. A number of project activities are dependent on the completion of civil works and yet these are being impacted by the suspension of disbursements and the rampant escalation of prices. At the current rate of implementation of project activities, it is doubtful whether the project can be completed by the end of this year December 2022 as originally planned.</p> <p>3</p>
satisfactory	satisfactory		
Overall project performance classification			
Overall Project Performance (PP, PPP or NPPP)	Performance rating		Summary of key findings
	Current	Previous	<p>Both the DO and IP are unsatisfactory. The overall clarification is PPP and the project has been red-flagged for low disbursement. Implementation progress needs to be closely followed up especially the civil works activities which are hindering the completion of other activities. The political situation and resultant suspension of disbursements also require urgent resolution so that the project can get back on track. At the current rate of implementation of project activities, it is doubtful whether the project can be completed by the end of this year December 2022 as earlier planned.</p>
Potentially Problematic Project	Non Potentially Problematic Project		

Issues, risks and actions for management consideration

Issues affecting project implementation				
Key issues	Corrective actions	Responsible	Deadline	Status
COVID 19 which is affecting implementation of project activities.	<ul style="list-style-type: none"> Close supervision of contractors and suppliers. Manage closely the stakeholders of the project and expedite incorporating their points of view in project work. 	AfDB and PIU	31.12.2022/Continuous	In progress
Rampant price escalation which is affecting the cost of building materials	<ul style="list-style-type: none"> Get approval from MOF to pay contractors in Euros Also consider the option factoring in the escalation of prices in payments to contractors. 	AfDB and PIU	31.12.2022/Continuous	In progress
Slow pace of work of contractors.	<ul style="list-style-type: none"> AfDB to closely monitor the implementation of the updated/revised project work plan More pressure on contractors is needed to expedite construction works rhythm. 	AfDB and PIU	31.12.2022/Continuous	In progress
Main risks and mitigation				
Risks	Mitigation measures applied or proposed	Responsible	Deadline	

Delays in completion of civil works.	<ul style="list-style-type: none"> •AFDB to closely monitor the implementation of the updated/revised project work plan •More pressure on contractors is needed to expedite construction works rhythm. 	Bank/PIU/Government	31.12.2022 (Continuous)
Delays in completion of civil works.			
Rampant price escalation and high inflation in Sudan.	Consider paying contractors and suppliers in foreign currency.	Bank/PIU	31.12.2022 (Continuous)
Rampant price escalation and high inflation in Sudan.			

B. Results reporting and assessment

Progress towards development objective (project purpose)

State the project development objective (usually the project purpose as set out in the Results-based Logframe) and assess progress
Build governance, institutional and human resources capacity and human capital to improve employability, create jobs and expand access to and coverage of tailored safety nets and health services for the poor, especially women and youth in North Kordofan (NK) and White Nile (WN) states.

Outcome reporting

Outcome indicators (as per RLF)	Baseline value	Most recent value	End target	Progress toward endtarget (%)	Assesment
Strengthened governance and institutional capacity (at the national, state and locality level) of the Ministries of Welfare & Social Security and Health for effectively delivering safety nets and health services for the poor					
Fully functional family health centres (%) (%)	50.000	50.000	75.000	0.00%	Likely to be achieved with correctives actions MoH responsibility
Functioning decentralised teaching (%)	0.000	25.000	50.000	50.00%	Likely to be achieved with correctives actions 2 locality health hospitals renovated and equipped.
Gender- and fragility-sensitive safety nets	None	IN PLACE AND OPERATION	In place and operation	NA	Likely to be achieved with correctives actions In process
An integrated ICT-based performance	None	IN PLACE AND OPERATION	In place and operation	NA	Likely to be achieved with correctives actions In process
Rural hospital environment improved (10) (%) (%)	0.000	4.000	10.000	40.00%	Likely to be achieved with correctives actions 6 hospitals are ongoing, 2 contracts terminated and in retendering process.

State and referral hospitals with service improved (6) (%) (%)	0.000	0.000	6.000	0.00%	Achieved/Likely to be achieved One ongoing, one terminated, 4 under processing.
Improved human resource capacity to plan, design, manage & deliver effective & sustainable safety nets and health services for the poor					
Gendered health workforce strategy	None	IN PLACE AND OPERATION	In place and operation	NA	Likely to be achieved with correctives actions In process
Localities with trained health service (%)	0.000	100.000	100.000	100.00%	Achieved/Likely to be achieved MoH responsibility
Fully staffed family health centres (%) (%)	30.000	30.000	50.000	0.00%	Likely to be achieved with correctives actions MoH responsibility
Health cadre skills and knowledge improve (%) (%)	0.000	100.000	100.000	100.00%	Achieved/Likely to be achieved MoH responsibility
Gap in provision of middle health service in 10 localities filled (%) (%)	0.000	80.000	100.000	80.00%	Likely to be achieved with correctives actions According to State Health authorities.
Sustainable community-based safety net mechanisms developed and expanded in NK and WN states					
Enhanced consumption expenditure of the (%)	65.000	65.000	100.000	0.00%	Likely to be achieved with correctives actions Target exceeded.
Increased health insurance coverage (%) (%)	20.000	20.000	30.000	0.00%	Achieved/Likely to be achieved Target exceeded.
Increased share of the poor engaged in (%)	0.000	0.000	5.000	0.00%	Likely to be achieved with correctives actions Some trained communities began to practice activities to generate income using their own resources and local materials.
Outcome rating					
Rating on project outcomes	Performance rating		Summary of key findings		
	Current	Previous			
	3	3	A baseline survey was initiated and this generated most of the missing data. The project log frame indicators and M&E plan have been updated accordingly. The project can still achieve the end-targets set for all its outcomes provided implementation of project activities is expedited.		

Output indicators	Most recent value	Annual target	End target	Progress towards annual target (%)	Progress towards end of project target (%)	Assessment
Technical Assistance						
Number of TAs financed (nbr)	10.000	15.00	15.000	66.67%	66.67%	On track 4 technical assistance studies cancelled and transferred to COVID-19 national prevention program.
Facility facelift						
Family Health Centres renovated & equipped (nbr)	20.000	40.00	40.000	50.00%	50.00%	On track Works in ongoing 8 FHCs and 12 FHCs under procurement process and waiting Bank no objection.
Referral facilities renovated & equipped (nbr)	1.000	2.00	2.000	50.00%	50.00%	On track In design and tendering process
Ambulances and other vehicles (nbr)	12.000	12.00	12.000	100.00%	100.00%	On track 12 ambulances have been procured and already distributed.
Support to decentralization of training						
State institutions to be supported to link with locality facilities (nbr)	4.000	6.00	6.000	66.67%	66.67%	On track 4 out of 6 institutions renovated and equipped The other 2 are under process..
Locality health facilities to be upgraded to teaching facilities (nbr)	0.000	10.00	10.000	0.00%	0.00%	On track MoH responsibility
Development of an electronic performance management system						
Well-integrated and decentralized ICT-based performance management system established & functional (nbr)	1.000	1.00	1.000	100.00%	100.00%	On track In process. It consists of 3 parts: 1-Equipment for data center, MoSD in commissioning process. 2- Software for NHIF in retendering process. 3- Data center /ERP for MoH is in business plan process.
Leadership training						
Leaders groomed (at least 50% women) (nbr)	50.000	100.00	100.000	50.00%	50.00%	On track Training cancelled and

						transferred to COVID-19 program.
Health workforce training						
Specialists trained and retained (nbr)	0.000	1,200.00	1,200.000	0.00%	0.00%	On track Preparation to complete the target this quarter.
Number of health care workers trained (nbr)	0.000	2,372.00	2,372.000	0.00%	0.00%	On track N/A
Middle health care workers graduated (nbr)	0.000	564.00	564.000	0.00%	0.00%	On track N/A
Community skill development						
Young people (16-45 years) trained (nbr)	0.000	5,000.00	5,000.000	0.00%	0.00%	On track N/A
People supported to practice their skills (nbr)	0.000	500.00	500.000	0.00%	0.00%	On track N/A
Enterprises created or supported (nbr)	0.000	500.00	500.000	0.00%	0.00%	On track N/A
Development of Entrepreneurship						
Community-based safety net system (nbr)	0.000	100.00	100.000	0.00%	0.00%	On track N/A
Output rating						
Rating on project outputs	Performance rating		Summary of key findings			
	Current	Previous	A baseline survey was initiated and generated most of the missing data. The project log frame indicators and M&E plan have been updated accordingly. The project can still achieve the end-targets set for all its outcomes provided implementation of project activities is expedited.			
	4	3				

Development objective (DO) rating

Progress towards development objective			
Rating on Development Objective (DO)	Performance rating		Summary of key findings
	Current	Previous	The project was launched in November 2015 and implementation of project activities, despite some initial challenges at the beginning, picked and progressed well only to be greatly affected and slowed initially by the COVID-19 pandemic and now by the political turmoil being experienced in Sudan. The political situation resulted in the Bank suspending all disbursements in and to Sudan and this has further affected the implementation of project activities most especially those that are procurement related. It is expected that the project can still achieve most of the end-targets set for all its outcomes and outputs if the political situation is resolved and disbursements reinstated.
	satisfactory	satisfactory	